Category

Strategy

Board Strategy Committee & Governance Playbook

Defining the mandate, metrics, and agenda that make a board strategy committee genuinely useful

- Executive
- Intermediate
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- 3 minute(s)

Overview

A framework for structuring a board-level strategy committee — its mandate, the metrics it reviews, and its standing agenda — so it adds real strategic oversight rather than duplicating management's work.

Does every board need a dedicated strategy committee?

Not necessarily — smaller boards often cover strategy in full board sessions. A dedicated committee earns its place once the board's strategic oversight needs outpace what a quarterly full-board agenda slot can cover.

How is this different from the full board's strategy discussion?

A strategy committee does deeper, more frequent review between full board meetings and brings a more prepared, focused recommendation to the full board — it doesn't replace the full board's ultimate strategic oversight role.

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