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# Glassdoor Business Model

## Idea In Short

According to Glassdoor's website, the platform is *one of the world's largest job and recruiting sites*. It operates as a part of Recruit Holdings' growing HR Technology business segment. The company provides over nine million job listings, several reviews, and lots of information on salaries, interviews, and benefits, besides photos and questions. And, differently from other sources, every bit of data come from real employees. Because of that, employers will also use the Glassdoor platform in order to recruit and hire candidates.

Glassdoor is an online platform where employees can, anonymously, rate and review the companies in which they work – or have worked. At the same time, employers may advertise their job listings on the website. So, it is fair to say that the Glassdoor business model is kind of a marketplace for human resources. You may also say that they mix a subscription model and a pay-per-use model.

Robert Hohman, Rich Barton, and Tim Besse, three former Expedia executives, founded the company in 2008, which almost immediately became a success. Eleven years later, Glassdoor was bought by the Japan-based Recruit Holdings for \$1.2 billion. Headquartered in California, with offices in Chicago, Dublin, London, and São Paulo, Glassdoor has built a disruptive business model, with more than 50 million visitors per month.

## How does Glassdoor work?

Glassdoor is a kind of marketplace that connects individuals and employers. The employers can post jobs on the platform, and the employees can evaluate their current and former employers. Individuals can search for jobs, and collect and post information about an employer (such as salary, available positions, benefits, interview questions, vacation, trips, and more). They can also publish potential questions that might be asked in certain companies' interviews, besides other useful information for job applicants' preparation. They can also compare two possible employers, considering work-life balance, opportunities, culture, or senior management approval. And the platform will also offer suggestions of companies to be followed, according to the employee's interests and work history. On the side of employers, it is possible to seek new qualified employees. The employer account permits responding to employee reviews, managing the company profile, verifying analytics, job advertising, bench marketing, and enhancing the brand in order to attract eager applicants.

Moreover, Glassdoor data has even been used by outside sources to produce estimates and statistics about work-life balance, office cultures, salary trends, corporate revenues, and more. And, every year, the platform determines its annual Employees' Choice Awards for Best Places to Work. The website also verifies the veracity of the reviews, by checking if they come from real employees, through technological tools and a content management team.

## History

As mentioned above, Glassdoor was founded 12 years ago, by Robert Hohman, Rich Barton, and

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Tim Besse. They met each other when all of them worked for Expedia.com. Hohman was the first to leave Expedia, but remained in contact with the other two. The idea for Glassdoor came from Barton.

In 2007, he accidentally submitted a job to the printer that contained sensitive salary and stock data. His assistant rushed to pick up the papers before anyone else could see the information. Barton questioned himself, what the problem was with exposing this kind of information when you are doing your job properly and being fairly paid for that. Sharing these thoughts with the other future founders, they created the prototype site for Glassdoor. Then, the trio asked their friends and acquaintances to leave reviews on the site.

They also raffled an iPod among engineers from the Silicon Valley, in exchange for them to publish reviews and salary information. In 2008, when Glassdoor was officially launched, the website contained more than 3,300 reviews on 250 companies. And, surprisingly over the same launch day, the platform received more than 1.2 million views, 10,000 salary reports, and 3,000 companies — and even a crash down due to traffic. Ten years later, Glassdoor was acquired. Nowadays, the website has over 10 mi job listings and more than 60 mi reviews, salaries and insights shared. There are 11 offices and over 600 employees across the planet.

## **Ownership**

In May 2018, Glassdoor has been acquired by the Japanese company Recruit Holdings, for the amount of \$1.2 billion. Robert Hohman has been the CEO from 2007 to 2020 until he was replaced by the former COO, Christian Sutherland-Wong. Hohman is still the Chairman though, while Sutherland-Wong is also the President of the company.

## **Mission Statement**

"To help people everywhere find a job and company they love".

## **Business model**

Currently, Glassdoor offers a wide range of solutions for helping companies to find suitable candidates for their job vacancies. While employees and applicants can enjoy the platform features at no cost, the employer-side is monetized. Let's take a look at Glassdoor's revenue streams.

## **Job Posting**

For small businesses, Glassdoor applies a freemium-based strategy for posting open vacancies. The first three job posts are free. Over that, the platform charges \$249 per listing. For medium, large and enterprise organizations, there are more complex packages in order to meet their demands.

## **Job Advertising**

The job ads aim to boost attention to specific listings, by promoting them at the top of the job feed. They are part of premium charging packages and vary according to the number of posts and promotions.

## **Employer Branding**

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Employer branding refers to how a company is presented on the platform. Employers may bring a great review to the top of the feed, add photos and videos, remove competitors' ads, create targeted campaigns, and more. These features are all part of a wider premium package.

## Funding

Besides its recurrent revenue, Glassdoor has also relied on substantial amounts of funding, summing up to a total of \$204.5 mi in ten rounds, until the company was acquired by Recruit Holdings, in 2018.

## Business Model Canvas

Let's take a look at the Glassdoor Business Model Canvas below:

### Download FREE!

To download Glassdoor Business Model Canvas today just enter your email address! Subscribe to our newsletter Submit & Download [DOWNLOAD HIGH-RESOLUTION PDF OF THE GLASSDOOR BUSINESS MODEL CANVAS](#)

## Customer Segments

- Employees and job searchers
- Employers

## Value Propositions

- Rate (anonymously) and review the company in which you work
- Advertise job listings

## Channels

- Glassdoor website
- Glassdoor app

## Customer Relationships

- Self-service
- Account managers

## Revenue Streams

- Free
- Freemium (the first three posts are free; after that, it's \$249 per listing)
- Additional premium packages for Ads + Branding

## Key Resources

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- Database of reviews
  - Digital platform

## Key Activities

- Platform development and maintenance
- Ad sales

## Key Partners

There are none.

## Cost Structure

- Platform development and maintenance
- Employees

## Competitors

- **TalentTribe:** Focuses on young job seekers to make better career decisions. The website shares insider stories for users to visualize the company before applying. It has detailed videos and photos of the organizations;
- **Jobstreet:** One of Asia's leading online employment marketplaces, helping to match job seekers and employers in Malaysia, the Philippines, Singapore, Indonesia, and Vietnam;
- **Indeed:** It is the first job site in the world, with more than 250 million visitors per month. Job seekers have free access to search for jobs, and they, as well as the current employees, can rate the company, ask questions, and add reviews;
- **LinkedIn:** It is the largest professional network in the world, with more than 690 million users in over 200 countries, where both employers and professionals can share useful information;
- **Wantedly:** A tech company that offers a social recruiting platform, which aims that people and companies match based on passions and values;
- **Careerbuilder:** With more than 20 years of history, the company has already helped millions of professionals to find jobs as well as thousands of companies to find talents. Job seekers can create their resumes using a tool on the website;
- **Ziprecruiter:** Leading online employment marketplace that applies Artificial Intelligence to provide smart matching between employers and job seekers. Job seekers can choose the filters to search for jobs;
- **Comparably:** A culture and compensation site with millions of anonymous employee ratings on thousands of companies, it has become one of the most used SaaS platforms for employer branding, offering information based on gender, ethnicity, age, tenure, industry, location, and education.

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## Summary

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According to Glassdoor, its mission is:

to help people everywhere find a job and company they love To achieve that, they share both the good and the bad information, to collaborate for people to make the right decisions. Because of that, some analysts believe that Glassdoor has not created only a new platform, but also a new market. Now, employers are compelled to pay Glassdoor to build a nice reputation among employees, thus enhancing their chances to attract, recruit and retain talent. status: publish categories: Digital tags: Business Model, Insights seo\_keyword: Glassdoor Business Model seo\_description: image\_alt\_text: Glassdoor Business Model image\_title: Glassdoor Business Model image\_caption: Glassdoor Business Model image\_description: Glassdoor is an online platform where employees can anonymously rate and review the companies in which they work or have worked.